

# Appendix E

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Memorandum of Understanding

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
NORTHERN CALIFORNIA CARPENTERS REGIONAL COUNCIL AND ITS AFFILIATED UNIONS  
AND  
CALIFORNIA NORTHSTATE UNIVERSITY

**Purpose**

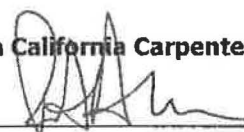
This Memorandum of Understanding ("MOU") codifies the intentions of California Northstate University (the "University") and the Northern California Carpenters Regional Council and its Affiliated Unions (the "Carpenters") to enter into a Letter of Intent ("LOI") for the construction of California Northstate University Medical Center (the "Project"). The Project is mutually beneficial to the Parties and to that end, the LOI will include provisions for efficient construction, mutual support and advocacy. To that end the University commits to retain a general contractor that is signatory to the Carpenters Master Agreement for Northern California. In addition, the LOI will include commitments from the Carpenters to support the Project at all public forums.

**California Northstate University**

Signed:   
Name: Alvin Cheung  
Date: 8/21/2019

**IN WITNESS THEREOF**, this MOU has been executed by the parties hereto as of the date of the last signing party:

**Northern California Carpenters regional Council and its Affiliated Unions**

Signed:   
Name: Robert Alvarado  
Date: 8-21-19